

LETTER OF INTENT (LOI)

BETWEEN

**NATIONAL CRITICAL INFORMATION
INFRASTRUCTURE PROTECTION
CENTRE (NCIIPC), GOVERNMENT OF
INDIA**

AND

**ISRAEL NATIONAL CYBER
DIRECTORATE**

National Critical Information Infrastructure Protection Centre (NCIIPC), Government of India and the distinguishing title "NCIIPC" having its registered office in Block -III, Old JNU Campus, New Delhi -110067, and is legally represented by **DG, NCIIPC, GoI**, (hereinafter referred to as "NCIIPC")

And

The societe anonyme under the trade name "**ISRAEL NATIONAL CYBER DIRECTORATE**" and the distinguishing title "**INCD**", having its registered office in 6 Habarzel St. Tel Aviv-Yafo, and is legally represented by Mr. **Yossi Karadi**, Director General (hereinafter referred to as "INCD")

Both agree to sign this Letter of Intent (hereinafter referred to as "LOI" or "Letter of Intent"), dated 26 february 2026, by and between **NCIIPC** and **INCD**. Both may be referred to individually as a "Participant" or collectively as the "Participants".

PURPOSE

With the goal of advancing national cyber security, the parties intend to establish a robust framework for bilateral cooperation that leverages their respective comparative advantages to enhance their collective cyber defense capabilities and contribute significantly to strengthening global cyber resilience.

The participants will explore opportunities to collaborate on cyber-oriented topics, with an emphasis on international projects, knowledge sharing, innovation and potential dual infrastructure development.

Participants will collaborate on exploring the following endeavors:

- **Cybersecurity Center of Excellence**

- The participants will work together to establish and operate a Joint Cybersecurity Applied Research & Center of Excellence (hereinafter referred to as “COE”) that will leverage the capabilities and advantages of both parties to gain maximum synergy and benefit. Benefit that will drive better cyber resilience through innovation.
- The COE will comprise of the following main activities:
 - **Promoting professional capacity building:** Both parties will collaborate to develop high-quality professional training programs addressing emerging technologies and diverse cybersecurity professions. This will include joint vocational tracks, specialized certification programs, hands-on simulation workshops, and international practitioner exchanges aimed at strengthening national and global cyber workforce capabilities. A dedicated joint steering committee will guide the definition of training domains, professional skill requirements, and the operational challenges to be addressed in the training activities and joint exercises.
 - **Promoting Innovation:** The importance of this topic is to expose the Gov of India to highly innovative Israeli cyber security and AI solutions. Not just the technology but to the “way of thinking” Israeli cyber AI entrepreneurs act and perform. This will be achieved by exposing a selected list of start-ups every year for proof of concept (experiment) controlled intervals within major enterprises in India.
 - **Promoting innovation Labs:** Both parties will develop identical labs in Israel and India as Digital Twins. This will allow the INCD and NCIIPC to

collaborate doing experiments and conduct joint research analyzing the same cyber risks, threats and develop jointly detection methods and tools. This will allow INCD to assist NCIIPC to replicate our existing innovation labs and vice versa so as developing together new innovation labs.

- **Cybersecurity simulated exercises** – A joint yearly training & exercise program that will include two (2) practical sessions, one in India and one in Israel, where cyber defenders from both sides will experience together the challenge of Red-Blue team exercise for better cooperation & collaboration and knowledge building between teams. A joint steering committee will plan the next year program following lessons learned from the previous year.
- **Applied Research** – A three (3) year Cybersecurity Applied Research program where academic and research institutes from both sides will apply for research challenges defined by a joint steering committee. The joint steering committee will define, plan and monitor its execution accordingly on a yearly basis. The academic and research institutes will be encouraged to establish a joint Indian-Israeli teams to promote the cooperation between universities in both countries.

RULES ON FULFILMENT AND MODIFICATIONS TO LOI

- i. This LOI shall become effective upon signature by the duly authorized representatives of the Participants.
- ii. This LOI will remain effective until terminated by either Participant. Either Participant may terminate this LOI without cause upon at least fifteen (15) days' prior written notice to the other Participant.

- iii. This LOI may be amended, in writing, by mutual agreement of the Participants.
- iv. This LOI serves to record the intent of both Participants and does not serve to create legally binding rights or obligations on any Participant hereto nor shall either Participant be construed to be the agent of another.
- v. This LOI does not obligate the Participants to conclude any agreement or to enter into any business relationship.
- vi. The declarations under this LOI constitute legally non-binding statements of the Participants. Any binding statement should be subject to a written agreement.
- vii. This LOI shall thus not confer upon any Participant (i) the right to the conclusion of any agreement (ii) the right to damages or reimbursement of any costs and (iii) the right to share any profits of the other Participant even if derived from the collaboration under this LOI.

SIGNATURES

Once this LOI is approved by the Participants, the duly authorized representatives of the Participants will sign and date below in confirmation of their approval of this LOI in order to cooperate as outlined in the provisions above.

**FOR THE GOVERNMENT OF
THE REPUBLIC OF INDIA**



**Mr. Vikram Misri
Foreign Secretary**

**FOR THE GOVERNMENT OF
THE STATE OF ISRAEL**



**Mr. Yossi Karadi
DG, Israel National Cyber
Directorate**